#### **Board of Directors**

BEN FLENCHER, Chairman — District 5

KENNETH MUTSCHER, Vice Chairman — District 7

RODERICK EMANUEL, Secretary/Treasurer — District 3

BYRON BALKE, Assistant Secretary/Treasurer — District 6

MILTON SHAW — District 1

SHANA WHITELEY — District 2

DEBBI GOERTZ — District 3

BRYAN BRACEWELL — District 3

RUSSELL JURK — District 4

ROBERT MIKESKA — District 7

#### **Executive Team**

ELIZABETH KANA, Chief Financial Officer

SARAH NEWMAN-ALTAMIRANO, General Counsel

GRANT GUTIERREZ, Chief Information Officer/Controller

ERIC KOCIAN, Chief Engineer/System Operations Officer

RACHEL ELLIS, Chief Administrative Officer

JOHNNY SANDERS, Manager of Community and Development Services

WILL HOLFORD, Manager of Public Affairs

### **Our Foundation Values**

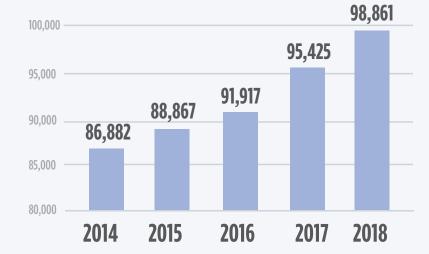
SAFETY COURAGE RESPECT RELIABILITY COMMUNITY LOVE



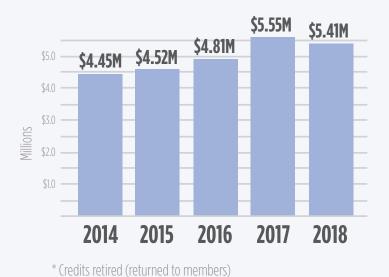


Bluebonnet continues to provide outstanding service to its members; secure cost-competitive, reliable wholesale power; and improve the cooperative's financial performance and capacity.

# five-year growth in meters



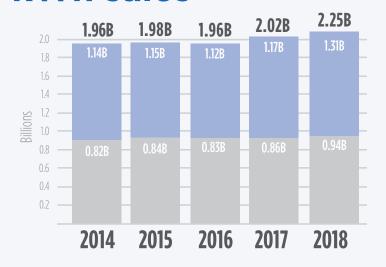
# capital credits

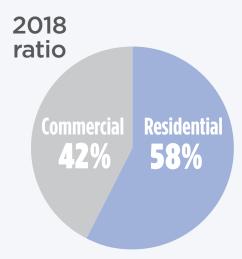


# assets\*



# **kWh** sales





## **Bluebonnet Electric Cooperative Inc. and Subsidiary**

Consolidated Balance Sheets	_	
For the years ended	December 31, 2018 2017	
Assets		2017
ASSETS Electric and General Plant		
(net of \$132 million and \$128 million		
in accumulated depreciation, respectively)	\$480,689,239	\$457,069,135
Other Property and Investments at Cost or Stated Value	14,337,702	13,754,679
Cash and Cash Equivalents	14,219,938	11,585,137
Accounts, Notes and Interest Receivable	19,243,803	16,775,607
Construction Material and Supplies on Hand	4,665,329	4,615,842
Other Current Assets	2,060,742	1,873,739
Deferred Debits	6,477,948	8,159,423
Total Assets	\$541,694,701	\$513,833,562
Equities	\$197,459,918	\$175,965,763
Liabilities		
Current and Long-Term Debt	\$293,090,131	\$288,627,542
Accumulated Provision for Pension and Benefits	12,973,337	13,724,165
Accounts Payable	20,120,775	22,846,390
Accrued Expenses	8,266,076	7,647,209
Deposits	3,933,468	3,954,175
Deferred Credits	5,850,996	1,068,318
	\$344,234,783	\$337,867,799
Total Equities and Liabilities	\$541,694,701	\$513,833,562

<b>Consolidated Statements of Income</b>		
	Decemb	er 31,
For the years ended	2018	2017
Revenues		
Sale of Electric Service	\$222,068,984	\$203,324,900
Other Revenue	7,582,967	7,112,430
Total Revenue	\$229,651,951	\$210,437,330
Expenses		
Purchased Power	\$125,533,995	\$114,828,987
Operating Expenses	44,729,119	43,484,257
Depreciation and Amortization	21,653,777	21,302,774
Interest on Debt	13,350,650	12,728,583
Other Deductions (Income)	(441,104)	(1,582,523)
Total Expenses	\$204,826,437	\$190,762,078
Net Margins	\$24,825,514	\$19,675,252



The consolidated balance sheets and statements of income represented in this condensed report were derived from the consolidated financial statements of Bluebonnet Electric Cooperative Inc. and its subsidiary, Bluebonnet Rural Development Corp., as audited by an independent audit firm. This does not represent the entire report. The complete audit report and consolidated financial statements are on file at Bluebonnet's headquarters, 155 Electric Ave., Bastrop, TX 78602.